

#### General Recommendations:

- Ask open-ended questions.
- Start with broad questions, and follow up with natural curiosity that leads to more depth and specificity.
- Your goal is to peel back the layers of the onion and get to the core.
- Go for the "why" and understand their perspectives, ideas, and dreams.
- Listen fully, wholeheartedly, and with sincere curiosity.
- In addition to what they say, pay attention to what they don't say.
- Silence is powerful. Allow a healthy silence after the question to let them process and respond.
- Non-verbal: Maintain eye contact, gently mirror their pace of speech, body language, cadence, etc.

### General information about donor's experience related to your institution:

- 1. Why did you choose to attend [institution]?
- 2. Tell me about what it was like in [institution's location] as a student?
- 3. What was the most meaningful part of your education here?
- 4. What do you value most about [institution]?
- 5. What do you remember most about your time here?
- 6. Why do you stay connected?
- 7. What are your hopes for your alma mater?
- 8. How are you feeling about the direction [institution] is headed?
- 9. What do you think of [President XXX's] [new strategic plan]?
- 10. What role, if any, did [institution] play in your success today?
- 11. Was there a moment of insight during your time at [institution] that really changed your path?
- 12. When you talk to your friends about [institution], what do you tell them?
- 13. How would you like to be involved this year?
- 14. What has been meaningful to you about your involvement here at [institution]?
- 15. Where do you feel the mission of [institution] aligns with your values?
- I've heard you say that [institution] made a huge difference in your life. Tell me more about that. How did it help shape who you are today?



### Getting to know the donor's general perspective and passions:

- 17. Tell me about your view of the world.
- 18. In addition to your role as [job, volunteer position they hold, family role, something they have mentioned to you], how do you spend your time?
- 19. What keeps you busy when you're not ? (e.g., at work, with the grandchildren...)
- 20. What hobbies do you enjoy?
- 21. What are your passions?
- 22. What is most important to you?
- 23. What part of our work interests you most?
- 24. What keeps you up at night?
- 25. What troubles you most about the state of [the country, humanity, political party, education... whatever the conversation is about]?
- 26. What do you think is the solution? A favorite follow-up to complaints about anything or the question above. The answer to this question is one of the best philanthropic clues. Align their ask with the solution to their greatest concern.
- 27. I'm sensing a theme, you seem to be very passionate about . Why? How did you come to believe so strongly in this? Then take it a little deeper - once you've uncovered a passion, get to WHY. What is the driving motivator behind the passion?
- 28. What's been the best business decision you've ever made?

#### Understanding a donor's capacity, beyond wealth screening:

- Did you get away for any vacations this past summer? Any upcoming travel? What are your favorite travel destinations?
- 30. Oh, you have kids? How old? Where are they? What are they doing?
- 31. Sounds like business is good. How many employees are you up to now?

#### **Understanding their philanthropy – and where your institution ranks in priority:**

- 32. How did you come to be so generous?
- 33. Why do you give back?
- 34. Why do you pay it forward?
- 35. What inspired your first gift?
- 36. What shapes your giving?
- 37. What do you hope to accomplish through your philanthropy?
- 38. How would you like to leave this place better than it is now?
- 39. What kind of legacy do you want to leave?



- 40. How do you want to be remembered?
- 41. How would you describe the impact you'd like to make in your lifetime?
- 42. What is most important to you regarding your philanthropy?
- 43. What mark do you hope to make through your philanthropy?
- 44. If you made a major gift, what would you like to accomplish?
- 45. What are your top three giving priorities?
- What is it that dissuades you from giving? 46.
- 47. What has been your most rewarding giving experience?
- What has been your most meaningful giving experience? 48.
- What is the best philanthropic decision you've ever made? 49.
- What has been your worst giving experience? (no names)
- 51. Have you ever thought about giving back to your alma mater? (if they have never given)
- 52. If money were no object, what would you do to transform [institution] and leave your legacy?
- 53. Do you feel that your giving to [institution] is making a difference?
- Do you feel that your giving to [institution name specific gifts] is accomplishing your philanthropic 54. strategy/goals?
- 55. Who would you like us to include in philanthropic discussions with you?

### **Consider lapsed donors:**

- Thank you for your past support. I understand you gave to the [institution] for guite a few years, and I noticed that you haven't given in a while. Can you share what caused that change in your giving?
- 57. Thank you for your past support of [the project/fund] several years ago. We have a new initiative that is similar in scope and impact. [The project/fund] is focused on [XXXX]. Is this a project that you might be interested in supporting?

### Consider their financial concerns in structuring an ask/giving vehicle:

- What are your most pressing financial concerns? (e.g., running out of money, medical expenses, caring for children and grandchildren)
- 59. How would you describe your investment strategy?
- 60. Have you considered making your gift using your Required Minimum Distribution (RMD)? For donors 70.5+



#### Ask for feedback:

- 61. How can we improve?
- 62. What would you like to see changed or done differently?
- 63. What are your impressions of [institution]?
- 64. What do you think about [insert topic relevant to institution or their passions]?
- 65. Who else needs to be involved, and what would make them feel great about joining the cause?

## Keep them talking:

- 66. Why do you believe that?
- 67. Tell me more about that.
- 68. Why do you feel that way?
- 69. What haven't I asked that I should?
- 70. Are there any questions I can answer for you?

## Reflect their feelings to ensure you are on the same page:

- 71. What I'm hearing you say is...
- 72. I've noticed you seem to be really passionate about [XXX]...
- 73. It sounds like...
- 74. So if I'm understanding you correctly, you're saying...

#### Ask for referrals:

- 75. Who else should I be talking to?
- Is there anyone you think I should reach out to and engage in this conversation?

## When they say something outrageous and you don't know how to recover:

- 77. Really, I hadn't thought of it that way. Tell me more.
- 78. That's a solution I hadn't considered.
- 79. That's one way to approach it.
- 80. You might be right.
- 81. That's a consideration.
- 82. Ok, I hadn't looked at it that way.
- 83. That's an idea.
- 84. That's a powerful conviction. Tell me more.



## Responding to negative feedback or the grumpster: (\*Most importantly: MAKE THEM FEEL HEARD)

- 85. I hear you.
- 86 Tell me more about this.
- 87. What is most upsetting to you about this?
- 88. How does this change how you feel about [institution]?
- 89. I see your point.
- 90. You're not wrong.
- 91. You might be right about that.
- 92. You aren't the first person I've heard this from.
- 93. How can we do better?
- 94. What can we improve?
- 95. How can we make this right?
- 96. What do you recommend?
- 97. If you could wave a magic wand, how would things be?
- 98. Thank you so much for sharing your feedback.
- 99. Your insight is critical.
- 100. The only way we can improve as [a university/advancement] (or whatever the concern) is to listen to what's not working and improve it. Thank you for sharing.
- 101. Your candid feedback is critical.
- 102. I can see you feel so strongly about this/your alma mater.
- 103. I'm so grateful for alumni like you, who are so committed to the well-being of their alma mater.
- 104. We are lucky to have passionate alumni like you.
- 105. Thank you for taking the time to share your insight. So many alumni wouldn't take the time—we need more people like you with your commitment. Thank you.
- 106. How would you like to proceed?



#### **COVID Additions**

### **General COVID-reflective questions:**

- What have you learned about yourself this year?
- How has the past year changed how you look at the world?
- What has come into focus as a result of your experiences in 2020?
- What is more evident to you this year?
- What has become more important to you over the course of the past year?
- What are you more dedicated to as a result of your experiences last year?
- Now, more than ever, what are you most grateful for?

#### Shift in action:

- How have your priorities shifted?
- What do you hope will change in 2021?
- What did you ignore before, that you cannot ignore moving forward?
- What problem will you try to solve in 2021 and beyond?
- What do you want to spend more time doing this year?

#### Philanthropy conversation:

- We are sincerely grateful for your support of [institution/fund/project] over the years. What a difference you have made. Does this remain a priority for you moving forward?
- I'm hearing that [XXX] is very important to you right now. How can we adjust your endowment/giving to more fully accomplish your philanthropic goals?

#### Follow-up questions:

- How so?
- Tell me more.
- Why do you think that?